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MESSAGE FROM BOARD CHAIR

The events of 2020 and 2021 thus far pose a significant challenge not only for our agency but especially for our families, youth and the mentors we support.

However, with the challenging times, new growth fosters. As a result, we have also had a number of community members who have joined the long standing Big Brothers Big Sisters of Clarington Board of Directors. Together this team is stronger, and we are well positioned to support the children and youth of our community alongside the volunteers who provide exceptional mentoring to our clients.



Our work is critical especially now, and as we strive to develop and execute the strategic plan, hundreds of young Clarington citizens are counting on us to create, maintain and support their developmental relationships and we are well positioned to do so.

As this is my first Annual Report, I want to ensure I address the importance the team comprised of staff and board members, who have worked towards a common goal of sharing enthusiasm, professionalism and resilience.

I look back on 2020 and see a year that saw staff changing the way we can offer services, and through adversity, found new funding sources to ensure Big Brothers Big Sisters of Clarington would remain a healthy and vibrant organization.

Two valuable members of our Board of directors departed; under Darlene Brown's leadership we stayed on budget; our events paused at a critical time, yet the staff of our agency worked above and beyond to mentor and serve the children in Clarington.

As I look ahead to 2021, I know that there will be more changes, more challenges and more successes to celebrate. In 2021, we will hopefully return to our neighborhood schools and re-establish the relationships with the school board staff, and children requiring assistance. At the same time, our Bigs will be able to look into the eyes of their Little's directly, and not virtually. Finally, we will be able to engage our funders and celebrate the amazing work through events.

We know the impact of the Pandemic will have a lasting impact on families and children. In particular, the isolation many have experienced over the last number of months may manifest through various ways. With our team of Board Members, staff members, volunteers, and donors, we stand united.

2021 remains a challenge, and we cannot take our eyes off of the horizon, or our foot off the accelerator. I look forward to sharing the achievements with the Board and staff members of Big Brothers Big Sisters of Clarington.

Chis Chadwick, Board Chair

MESSAGE FROM THE EXECUTIVE DIRECTOR

In reflecting upon a year which was like no other we have experienced, I am stirred with mixed emotions. In March of 2020 we were forced to close our doors and rethink how we do business, not only from a financial standpoint but from a service delivery perspective as well, knowing that the health and safety of our families, volunteers and staff team needed to be front and centre. The office doors were locked on March 13th, matches were instructed to cancel in person meetings and work began on building a new 'virtual only' reality for our organization. We all stayed home and experienced the uncertainty, stress and frustration which became prevalent in our community, and around the world. The Covid-19 pandemic has been devastating to so many, and will continue to have negative impacts on people in the months and years ahead. Despite the challenges we faced, 2020 was also a time of great inspiration as we watched our community come together to show their support for each other, to exhibit great creativity and to demonstrate incredible compassion, generosity and resiliency.



I watched as our team learned to work remotely from a virtual platform, creatively adjusting the way we worked to enable us to stay connected while remaining apart. The team then worked to reach out to all of our children and families, checking on their well-being and helping to ensure that their basic needs were being met. I proudly witnessed our incredible team work with families and volunteers to ensure they have the knowledge and resources to stay connected; after all, building and maintaining relationships is at the core of our essence. I was inspired by the way our BIGS and Littles connected online in a fun yet meaningful way. Watching these relationships pivot so successfully truly kept our staff team's spirits high. I was also impressed by the way our program staff shifted gears to ensure that National Child Safety Standards continued to be met, despite the change to a virtual world. This was not always easy as at times we struggled to ensure that required in-person tasks were being maintained in a way which was acceptable to insurance providers and our National Quality Assurance program. We recognize that it is crucial to ensure that safety and quality remain in place.

Through these activities our staff helped teach, guide and support our children, their families and our volunteers through some very uncertain waters, to a place where many are now comfortable connecting in the virtual world, at least for the time being. We know with certainty that our matches are eager to once again meet in person and enjoy the many community activities they enjoyed in the past.

Finally I watched as the team began to think outside of the box, looking for ways to save some of our numerous fundraising events so that we could continue to provide our programs to the children who would certainly need us now more than ever before. New virtual events were attempted and some of our regular events were cleverly shifted to a virtual platform, thanks to our very creative team.

Well, through it all our agency, supported by a strong and dedicated Board of Directors and many very generous community supporters, managed to come through what we hope is the worst of the pandemic. We have a new brand, a new mission/vision as well as a new Theory of Change which will help guide us as we tell our story. We are now looking to the future with renewed optimism and hope, some new skills and with a desire to continue to meet the needs of our community's children. Armed with these new tools, skills and a renewed optimism for growth, we look ahead to 2021 and beyond seeing not only the world as it now is, but to what it could be. The possibilities are endless.

I would like to take this opportunity to thank our entire staff team, our Board of Directors, all of our wonderful volunteers as well as all of the generous supporters who have helped us to stay afloat this year. With your support we have been able to continue to provide life-changing relationships to the children of Clarington, helping to ignite their true power and potential.

Darlene Brown, Executive Director

BBBSC THEORY OF CHANGE



THEORY OF CHANGE

OUR MISSION

To enable life-changing mentoring relationships to ignite the power and potential of young people

WHO DO WE SERVE?



Young people who face adversity AND

are in need of an additional consistent and supportive $\textbf{Developmental Relationship}^{\scriptscriptstyle 1}$

HOW DO WE IGNITE POTENTIAL?



- » By intentionally recruiting based on the needs of a community's young people
- » By matching young people with a professionally screened volunteer mentor
- » By monitoring and supporting that match with a professional caseworker
- » By training and supporting the mentor, the mentee and the family
- » By building a Developmental Relationship between the mentor and the mentee that: Expresses Care; Challenges Growth; Provides Support; Shares Power; and Expands Possibilities
- » By **graduating** the match relationship towards natural support

WHAT IS THE IMPACT?



Young people graduate our programs with measurable outcomes:

SOCIAL EMOTIONAL COMPETENCE

- » Relationship skills
- » Social awareness
- » Responsible decisionmaking
- » Self-management
- » Self-awareness

MENTAL HEALTH & WELLBEING

- » Positive identity
- » Mental wellness
- » Social inclusion & empowerment

EDUCATIONAL ENGAGEMENT & EMPLOYMENT READINESS

- » School connectedness
- Commitment to learning
- » Enhanced constructive use of time

"Developmental Relationships Framework." © 2018 Search Institute, Minneapolis, MN. www.search-institute.org

OUR VISION

All young people realize their full potential

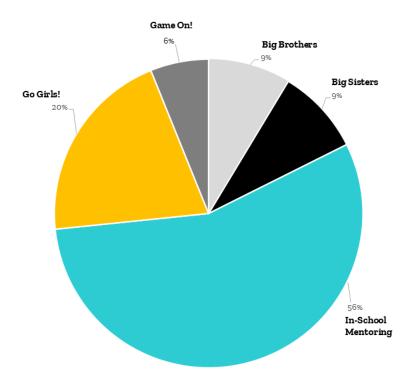






PROGRAM HIGHLIGHTS

CHILDREN SERVED BY BBBSC PROGRAMS



Campers were also supported in our other programs including Traditional and In-School Mentoring (ISM).

TRADITIONAL PROGRAM & COUPLES MATCHES

Our Bigs are doing BIG things with their Littles when they get together every week. Children who spend time with a mentor gain confidence, acquire new skills and competencies and learn the importance of showing care for others. Mentors experience a sense of discovery and enjoyment as they experience the world through a child's eyes.

In 2020, we had 51 wonderful adult volunteers making a BIG difference to 49 children in the community.

A BIG thank you to the Ontario Trillium Foundation for making our traditional matches possible!





IN-SCHOOL MENTORING PROGRAM

An hour a week is all it takes to make a huge difference in a child's life, and over the last year we have had **40** adult, high school and college student in-school mentors spending quality time virtually with 155 school-aged children. Our in-school mentors get the chance to feel like a kid again as they meet with their mentee to play games or sports, bake something, or use the computer. It is time well spent building a child's confidence, sharing a laugh and learning something new.

A BIG thank you to the Ontario Government—Ministry of Education & the Emergency Community Support Fund—Government of Canada (United Way of Durham Region) for making these in-school matches possible!





Durham Region

PROGRAM HIGHLIGHTS

GO GIRLS! AND GAME ON!

Go Girls! Healthy Bodies, Healthy Minds and Game On! Eat Smart, Play Smart, Live Smart are group based mentoring programs run by volunteer mentors. Through non-traditional physical activity, Go Girls! is designed to provide girls aged 12-14 with the information and support they need to make informed choices about healthy, active living. Through non-traditional physical activity and healthy eating support, boys aged 12-14 who participate in Game On! learn to make informed choices about a range of healthy lifestyle practices. In 2020, Go Girls! was virtually run by 13 mentors serving 57 girls. Game On! was run virtually by 3 adult mentors serving 17 boys.







Thank you to the Ontario Government—Ministry of Education and the Emergency Community Support Fund—Government of Canada (United Way of Durham Region) for making these programs possible!

CHAMPIONS OF CHANGE SUMMER CAMP

Due to COVID-19, our Champions of Change Summer Camp, which ran from July to mid-August, went virtual in 2020! With the safety of campers and staff top of mind, we made the decision to modify our camp format and went digital; we used a combination of real-time online camp as well as pre-recorded instructional videos that our Littles could watch and follow. Using a secure digital platform, campers and counsellors explored weekly themes through a variety of creative and interactive activities. Each group had two counsellors in one secure online "room" with up to 10 campers. Before the start of each week, camp counsellors dropped off an activity box filled with supplies needed for each activity and a healthy snack! Our wonderful counsellors also worked hard to make some of the activities accessible to the public through a Facebook page they created. All of our Littles and some of our ISM mentees received Camp Kits (which contained activity supplies and instructions) so they could participate in camp activities from the comfort of their own home.







Thank you to the ESDC Summer Jobs Program (Government of Canada) for providing our agency with the support to run our virtual summer camp. We would also like to thank the Emergency Community Support Fund—Government of Canada (Durham Community Foundation) for providing us with the ability to create and distribute Camp Kits to our campers, Littles and ISM mentees.

AFTER SCHOOL PROGRAM

In 2016 our agency was fortunate to receive funding to hire a coordinator to implement an after school program in our community. This program runs in both schools as well as community hubs so more children are able to directly access programming close to home. Thanks to ongoing funding from Canadian Tire Jumpstart we were able to continue to run this fun filled action packed program to the Clarington children in three different areas. **Due to COVID-19, the**After-School Program was put on hold for 2020.



BIG BUNCH PROGRAM

Big Bunch is a group mentoring program that we make available to children who are waiting to be matched, new volunteer mentors and children from existing matches and BBBSC programs. From September to June, Big Bunch activities are planned such as bubble soccer, archery tag and snowshoeing. **Due to COVID-19**, **the Big Bunch Program was put on hold for 2020.**

STRONGER TOGETHER: CONNECTING VIRTUALLY



In 2020, with the emergence of the COVID-19 pandemic, times were rather challenging and uncertain for many. In mid-March we made the tough decision to close our office; our top priority was (and still is) the safety and wellbeing of our families, mentors, volunteers, supporters and staff.

Shortly after closing, we were faced with the challenge of figuring out how we were going to continue providing our young people with meaningful and life-changing mentorship opportunities during a global pandemic. With the lack of ability to socialize in person, some of our Littles faced the real possibility of experiencing isolation, loneliness and toxic stress in their home environments. We worked hard to shift gears and encourage our matches to establish "digital nearness," by continuing to connect using virtual tools. This was our way forward and our way of combatting social isolation for our Traditional and In-school (ISM) matches.

For both Traditional and ISM matches, "digital nearness" took the form of video calls, playing online games together, following a craft tutorial together online, watching movies "together but apart" or participating in outdoor adventures through the use of technology. Our matches were never short of creative and innovative ways to keep their matches going!

On the agency side, our staff who continued to carry out their roles remotely, also demonstrated high levels of creativity and innovation. Our Caseworkers worked hard to ensure that all National Child Safety Standards (and COVID related amendments) were maintained, ensuring our programs continued to provide children with high quality and safe experiences.

Adhering to guidelines set by the province, we offered our Champions of Change Summer Camp virtually. Our counsellors did a fantastic job of providing a great online camp experience for campers and Littles.

BBBSC was also required to pivot when it came to fundraising. We were no longer able to hold in-person events; this required us to "think outside the box" and gave way for the creation of some fantastic online events/fundraisers, such as our

Virtual Gala, Online Christmas Auction, Bake for Kids Sake and Spring Clothing Drive. As we head into 2021, we continue to ensure our young people receive the support and the top-quality mentoring they need and deserve.



We look forward to a time when our matches will be able to meet in person and we can once again run our highly anticipated events in person.

A BIG thank you to the Government of Canada and United Way of Durham for making our transition into the virtual world possible!





ORGANIZATIONAL STRUCTURE

2020 BOARD OF DIRECTORS

Board Chair Elizabeth Colley

Vice-Chair Christopher Chadwick (April 2018) Secretary Olga Minikh (March 2018) **Treasurer** Sharon Grant-Young (January 2020)

Director Natasha Vemb (December 2018) **Director** Sara Vaisler (January 2019) **Director** Greg Worboy (April 2020) **Director** Amanda LaJeunesse (August 2020)

BBBSC STAFF

Executive Director

Darlene Brown

Elisabeth Maddiss Program Manager & In-school Mentoring Coordinator

Amanda Wood n-school Coordinate

Kaiela Ali Caseworker Marion Mills Caseworker

Brad Kelly Event Coordinator **Chantal Penrose** Volunteer & Admin Coordinator





2020 EVENT REPORT

Big Brothers Big Sisters of Clarington was limited in the number of fundraising events it was able to host in 2020. To those who participated, sponsored or supported these events – thank you.

Bowl for Kids Sake

In February and March a number of community organizations and two schools joined us for Bowl for Kids' Sake. We would like to thank OPG for once again being our event sponsor, as well as everyone else who collected pledges and came out to bowl with us. In 2020, BFKS raised just over \$20,000 in support of our children's mentoring programs.

Golf for Kids Sake Tournament

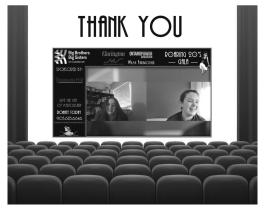
This event was a great success as golfers gathered at Deer Creek Golf Club to enjoy a gorgeous day on the greens in September. The event helped raise just over \$22,000.

Virtual Gala

We were able to host a Gala in 2020, but with a twist. We had to go virtual. An evening of entertainment was provided with speeches, cameos from local dignitaries, some of our Bigs and Littles got in front of the camera, and we had some musical entertainment. Through sponsorship and VIP ticket sales, we were able to generate just over \$24,000.

Christmas Online Auction

To close out the year we hosted an online Christmas Auction. The auction replaced the usual live and silent auction that is a crowd favourite and highlight of Gala. Thanks to countless generous donations, the auction raised just over \$2,800.







THANK YOU FOR YOUR SUPPORT

Big Brothers Big Sisters of Clarington makes a difference in our community by providing children in need with one-to-one and group mentorship programs that are proven to help kids stay in school, avoid risky behaviour such as bullying, and grow up to be more civic-minded adults. Thank you to the following individuals, businesses, foundations, and clubs for their generous contributions of \$500 or more during the 2020 fiscal year to support our children's mentoring programs.

Aecon

Algoma Orchards

Asbestos Workers Local 95

Black & McDonald

Boilermakers Local 128

Calhoun, Brenda & Dr. Kevin Calhoun

Canadian Tire Bowmanville

Canatom

Carpenters Local 27

Carpenters Union Local 397

Colley, Elizabeth & Dr. Ron Stead

Crosby Dewar Inc.

CUPE Local 5555

Desjardins - Greg Lewis

Dom's Auto

Elexicon Energy

Enbridge

EPSCA (Electrical Power Systems

Construction Association)

ESDC—Canada Summer Jobs

Fairbrother, Wilma

Fry, Rayna and Neil

Gange, Jeff

Government of Canada — Emergency

Community Support Fund

Government of Canada —

Canada Emergency Wage Subsidy

Great Canadian Gaming Corp.

IBEW Construction Council of Ontario

Ironworkers Local 721

IUOE Local 793

Jacobs, Shelly

Kaitlin Corporation

Lakeview Vineyard Equipment

Lindvest Homes

Lions Club of Bowmanville

Lions Club of Newcastle

LIUNA Local 183

Masood Vatandoust - Keller Williams

McClurg, Jill

Millwright Local 2309

Millwright Regional Council of Ontario

Municipality of Clarington

North American Steel

Ontario Ministry of Education

Ontario Teamsters Construction Council

Ontarion Trillium Foundation

Ontario Power Generation (OPG)

Provincial Building and Construction

Trades Council Ontario

THANK YOU FOR YOUR SUPPORT

RBC Foundation

Regional Municipality of Durham

Rental City

Rotary Club of Bowmanville

Rotary Club of Courtice - Interact Club

Schwartz, Kelly

Sheen, Susan

Sheet Metal Workers and Roofers -

Local 30

St. John, Susan

St. Mary's Cement Bowmanville

Strike & Phillips LLP

Strike, Ron and Allison

Syvan Developments

Treasure Hill Homes

UA Journeymen & Apprentice -

Local 46

United Rentals

United Way of Durham Region

Valiant Rental Properties Ltd

VanderDuim Mortgage Team

Vanhaverbeke, Edmond and Sylvia

Willoughby, Mike and Gayle

Williams Canada

MONTHLY DONORS

We would like to acknowledge our wonderful **BIG Boost monthly donors** whose contributions help to provide a stable source of revenue at all times of the year. They play a large part in helping the children and youth of our community to develop into self-confident, emotionally strong and socially-responsible adults.

Darlene Brown

Brenda & Dr. Kevin Calhoun

Chris Chadwick

Elizabeth Colley & Dr. Ron

Sharon Grant-Young

Paul Halliday

Dr. Debra Jefferson

Donna Metcalf-Woo

Olga Minikh

Amanda Lajeunesse

Amy Leighton

Laura Sciore

Susan Sheen

Sarah Vaisler

Natasha Vemb

Matasiia veiiib

Gayle & Mike Willoughby

Greg Worboy

We would also like to recognize those who donate monthly

through the Benevity Fund:

Adam Hobb

Dawn Longmire

Anonymous donors

To become a monthly

donor, visit:

https://clarington.bigbrothersbigsisters.ca/monthly-giving-program/

TREASURER'S REPORT

2020 was an unprecedented year for the organization both financially and from an operations stand point. The Big Brothers Big Sisters Clarington entered with the rest of the world a new reality, and was able to navigate through it with the support of our government, new fundraising initiatives and our valued donors. Also helping sustain operations was the strong position the organization had prior to entering the pandemic.

I am pleased to show that the organization closed the year 2020 in a stronger financial position than entering. While fundraising was down by 56 percent due to the pandemic, this was more than negated by the Emergency Community Support Fund, and the Canada Emergency



Wage subsidies (CEWS). We also were pleased to see a 41 percent increase in donations, which was an area of focus from 2019.

While overall we sustained a slight decrease in revenues of 8 percent, this was more than offset by a 16 percent reduction in our total expenses with the largest decrease being in our direct fundraising costs. This reduction is attributed to the organization being unable to do traditional fundraising as in prior years. As well, while staff funded by special project funds was up in 2020, we did lay off 2 staff members early on during pandemic to help reduce overall staffing costs by 3.7 percent. We were also able to navigate the 2020 year without taking on any short term debt, or incurring any interest charges.

2021 will be an interesting year as we continue to navigate through these challenging times. Government support will subside and we will become more dependent again on our fundraising, and donors as the year progresses. It is with great hope that as restrictions lift the general population will want to be together again as a community, supporting their charities. All of this support being directed to some great kids in our neighborhood. Some of whom I had the pleasure of meeting on a Zoom call recently. This time I enjoyed with them and their "Bigs", really cemented what this incredible organization does, and the importance of its continued movement forward.

We would like to thank all that have supported the organization during this past year through both their giving of time, and their financial support. Clarington Big Brothers Big Sisters made it through the year 2020 remarkably.

Greg Worboy, Treasurer

INDEPENDENT AUDITOR'S REPORT

To The Directors of Big Brothers Big Sisters of Clarington:

Qualified Opinion

I have audited the accompanying financial statements of Big Brothers Big Sisters of Clarington, which comprise the statement of financial position as at December 31, 2020 and the statements of operations, changes in net assets, and of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of my report, the accompanying financial statements present fairly, in all material respects, the financial position of Big Brothers Big Sisters of Clarington as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many charitable organizations, the organization derives revenue from donations and fundraising, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of Big Brothers Big Sisters of Clarington. Therefore, I was not able to determine whether any adjustments might be necessary to recorded donations and fundraising, excess of revenues over expenses, cash flows from operations for the years ended December 31, 2020 and 2019, current assets as at December 31, 2020 and 2019, and net assets as at January 1 and December 31 for both the 2020 and 2019 years. My audit opinion on the financial statements for the year ended December 31, 2019 was modified accordingly because of the possible effects of this scope limitation.

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of Big Brothers Big Sisters of Clarington in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

STATEMENT OF OPERATIONS

FOR THE YEAR ENDED DECEMBER 31, 2020

		<u>2020</u>	<u>2019</u>
REVENUE			
Donations	\$	32,106	\$ 18,904
Grants (Note 5)		151,127	116,181
Fundraising (Note 6)		85,316	193,953
Canada Emergency Wage subsidies		63,960	-
United Way		21,000	26,000
Nevada and Raffle		3,255	3,757
Program registrations and other		1,000	29,104
Rental income	* 1	5,996	 10,354
		363,760	398,253
EXPENSES			
Amortization		3,813	4,290
Building occupancy		5,549	16,779
Fundraising costs (Note 6)		11,339	42,385
Insurance		6,758	8,005
Interest and bank charges		4,308	6,953
National dues		4,900	4,900
Nevada and Raffle		-	87
Office and general		17,038	18,009
Professional fees		6,741	6,672
Program costs		6,779	14,899
Telephone		3,130	1,644
Travel		176	2,737
Wages and benefits		291,153	 302,326
	_	361,684	 429,686
SURPLUS OF REVENUES OVER EXPENSES			
(EXPENSES OVER REVENUES)	\$	2,076	\$ (31,433)

The accompanying notes are an integral part of the financial statements

STATEMENT OF CHANGES IN NET ASSETS

FOR THE YEAR ENDED DECEMBER 31, 2020

		<u>2020</u>		2019
UNRESTRICTED NET ASSETS				
Balance, beginning of year	\$	(24,495)	\$	1,423
Surplus of Revenue over Expenses		2,076		(31,433)
Externally Restricted - Nevada and Raffle		(3,254)		1,225
Amortization of capital assets		3,813		4,290
Disposal of capital assets	_	41	_	
BALANCE, END OF YEAR	\$_	(21,819)	\$	(24,495)
EXTERNALLY RESTRICTED - NEVADA AND RAFFLE				
Balance, beginning of year	\$	5,823	\$	7,048
Revenue - Nevada		3,255		287
Revenue - Raffle		ë		3,470
Direct expenses		2		(87)
Expenditures for programs	12			(4,895)
BALANCE, END OF YEAR	\$_	9,078	\$	5,823
NET ASSETS INVESTED IN CAPITAL ASSETS				
Balance, beginning of year	\$	180,334	\$	184,624
Disposal of capital assets		(41)		40
Amortization of capital assets	_	(3,813)	_	(4,290)
BALANCE, END OF YEAR	\$_	176,480	\$	180,334

The accompanying notes are an integral part of the financial statements

STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2020

	<u>2020</u>	2019
<u>ASSETS</u>		
Current Cash (Note 3) Accounts receivable Prepaid expenses	\$ 41,706 22,302 534 64,542	\$ - 21,787 1,574 23,361
Capital Assets (Note 4)	176,480 \$ 241,022	180,334 \$ 203,695
LIABILITIES		
Current Bank indebtedness (Note 3) Accounts payable and accrued liabilities Deferred revenue (Note 8) COVID-19 support loan (Note 7)	\$ - 7,600 29,683 40,000 77,283	\$ 18,819 7,450 15,764
NET ASSETS		
Net assets invested in capital assets Externally restricted - Nevada and Raffle Unrestricted net assets	176,480 9,078 (21,819) 163,739 \$241,022	180,334 5,823 (24,495) 161,662 \$ 203,695
Approved on behalf of the Board:		
(Director)		
(Director)		

The accompanying notes are an integral part of the financial statements

Kevin W. Melnichuk, Chartered Professional Accountant

STATEMENT OF CASH FLOWS

AS AT DECEMBER 31, 2020

	<u>2020</u>	<u>2019</u>
SOURCE (APPLICATION) OF CASH		
From Operating Activities		
Surplus (Deficiency) of revenues over expenses Plus expenses not involving an outlay of funds:	\$ 2,076	\$ (31,433)
Amortization	3,813	4,290
Changes in non-cash items:	5,889_	(27,143)
Accounts receivable Prepaid expenses	(515) 1,041	(1,469) 3,324
Accounts payable and accrued liabilities Deferred revenue	150 13,919	$(1,492) \\ (1,027)$
From Financing Activities	14,595	(664)
COVID-19 support loan	40,000	_
From Investing Activities		
Disposal of capital assets	41	
Increase (Decrease) in cash	60,525	(27,807)
Cash, beginning of year	(18,819)	8,988
Cash, end of year	\$ <u>41,706</u>	\$ (18,819)
CASH DETERMINATION		
Cash	\$41,706_	\$ (18,819)

The accompanying notes are an integral part of the financial statements

TO OUR SUPPORTERS

The Board of Directors of Big Brothers Big Sisters of Clarington wishes to extend a very warm thank you to our volunteers, staff, sponsors, donors, and supporters especially during these difficult times.

Because of you, the young people we serve in this community enjoy and benefit from various programs full of fun, friendship, adventure and challenge. They are given opportunities to acquire and develop new skills, raise their self-esteem, and build self-confidence. This in turn helps to prepare them to play a significant role in our local and global communities.

You have assisted in reaching out to touch lives as you lead our young people towards a bright and bold future where they can **believe** in a brighter future.

Thank you for helping to ignite the power and potential of each young person we serve. Your contributions in 2020 truly mean the world to them!

THANK YOU!

